# SMART MANUFACTURING MODELS WITH SUSTAINABLE ROI

How the IIoT Provides a Scalable Platform for Continuous Improvement

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# Some simple definitions

### Industrial Internet of Things (IIoT)

Industrial sensors, controllers, etc., connected over the internet

### **Smart Manufacturing**

Making manufacturing processes smarter thru data, analytics, machine learning etc.

### Industry 4.0

Could be loosely defined as the combination of IIoT and Smart Manufacturing



# What Can Hinder Sustainable ROI?

### **IIoT without Smart Manufacturing**

- Internet enabled devices that only support text, email, tweets, or simple dashboards
- Web published Operator Interface Screens

Don't invest in the Industrial *Dumb* Internet of Things (IDIOT)

#### Smart Manufacturing without IIoT

- Hinders data flow between software systems and limits timely access to critical information
- Leveraging existing cloud computing infrastructure can potentially deliver faster ROI

### Trying to do everything at once

 Huge upfront costs and lengthy implementation may cause financial stakeholders to lose interest



# Lessons from the Consumer Market

- Amazon, Google Maps, Apple Pay
- Start with a relatively simple yet valuable concept
- Use AI to become smarter and increase value over time
- User Interface matters

	Amazon	Google Maps	Apple Pay/Restaurant Apps
Simple Concept	Buy books online	Navigate with your phone	Use your phone as a credit card
Use AI learning to	Recommnedations based on previous	Traffic feedback from other Google	Bypass the line
increase value over time	purchases	Map users	
	Other people also purchased	Push notifications to tell you its time	Remembers what you like to order to
		to leave (based on traffic)	simplify ordering
	Anticipatory Shipping	Uses your travel history to anticipate	Time your order with travel time to
		your destination	the restaurant



#### Can you afford to shut down your equipment because you ran out of raw material?

- 1. Text or Email alerts
- Reduce reaction time
- Increase revenue
- 2. Live web dashboards
- Monitor current chemical levels
- Reduce service cost
- 3. ERP Connectivity
- Automatic reordering
- · Reduce downtime, reduce inventory
- 4. Historical Usage Report
- Predict when you will run out
- Reduce downtime, reduce inventory
- 5. Weather data
- Increase accuracy of predictions

### Car Wash Example





#### Continuous Improvement

"Measurement is the first step that leads to control and eventually to improvement. If you can't measure something, you can't understand it. If you can't understand it, you can't control it, you can't improve it."

H. James HarringtonQuality Guru

6,2,			
Production Totals			
	Vesterday	Today   Last Week	
Shift 1	301	322 2247	
Shift 2	290	285 2036	
Shif+3	326	280 2441	
3hit+	1917	887 6724	
MARIG ALDT.			



# Overall Equipment Effectiveness

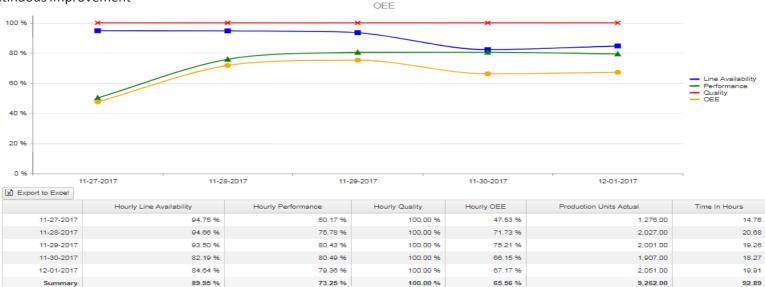
OEE: The gold standard for continuous improvement

#### **OEE Benchmarks**

85% - World Class

60% - fairly typical

40% - common for companies just starting to measure OEE.





# **Continuous Improvement**

#### **Traditional OEE**

- Document OEE Requirements
- \$50K \$100K SW Licenses, plus renewal
- \$50K \$100K Server Hardware
- SW development training
- SW installation
- Application Configuration
- Timeline of many months
- Ongoing SW support
- OS and SW upgrades
- Troubleshooting

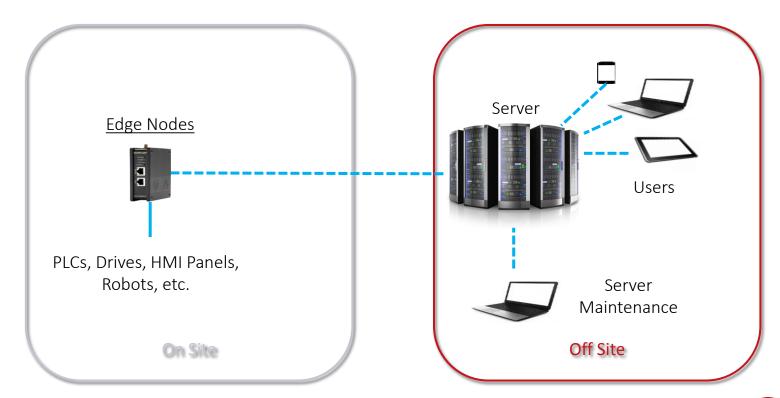
#### **Hosted OEE**

- Document OEE Requirements
- Low Configuration Fee
- Install Edgenode
- Timeline of a few weeks
- Ongoing hosting fee



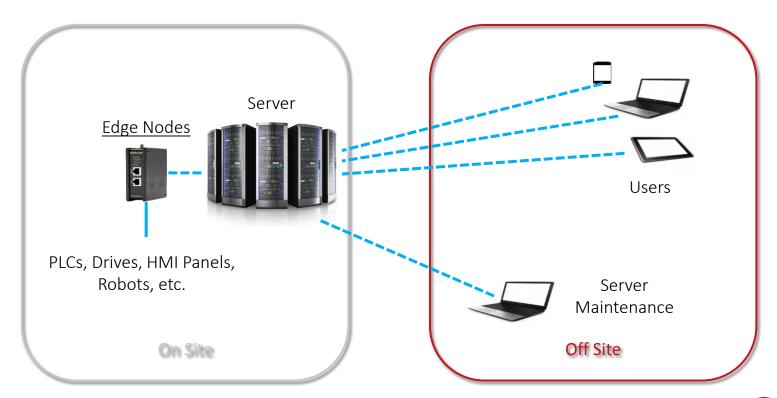


# **Cloud Hosted Architecture**





# On-Premise Hosted Architecture





#### **Machine Learning**

#### **Applications**

- Accurate Predictions
- Process Optimization
- Variable Correlation

#### ML Platforms

- Amazon Machine Learning
- IBM Watson
- Cortana Intelligence Suite
- Industry Specific Experts





# Recommendations

- Brainstorm ways to save money or increase revenue through Smart Manufacturing and IIoT
  - Reduce cost of service trips, order entry, inventory, etc.
  - Increase revenue thru production efficiency
  - Increase revenue by providing a better user experience
- Identify phase 1 targets
  - Simple improvements
  - Tangible ROI
  - Typically text or email alerts, dashboards, condition monitoring, etc.



# Recommendations

- Select a provider to meet short term and long term needs
  - Obtain proposals from multiple providers for phase I
  - Obtain budgetary estimates for one or more future projects
- Calculate ROI for Phase I
  - Up front costs (internal and external)
  - Ongoing costs (internal and external)
  - Timeline for results
  - Cost savings or revenue once results are achieved
  - Document projected results for year 1, 2, and 3
- Implement Phase I (consider collecting additional data for phase II)
- Measure Results



# Recommendations

- Identify next phase
  - ERP connectivity?
  - Downtime or OEE analytics?
  - Predictive Maintenance?
  - Machine Learning?
- Get quotes and calculate ROI
- Use ROI from previous phase to fund and cost justify next phase
- Repeat the previous three steps on this slide



# The IIoT Roadmap

### **Asset Monitoring**

**Asset Intelligence** 

Alarm Monitor

Maintenance Dashboard

Production Line Status

Temp/Hum Monitor

Tank Level Monitor

Pump Station Monitor

Alarm History

Downtime Summary

Production Totals

Condition Monitoring

Root Cause Analysis Predictive Maintenance

Overall Equip Effectiveness

Reorder Consumables

Product Genealogy

Machine Learning

Prescriptive Maintenance



# FOR MORE INFORMATION...

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